

**VETERINARIANS WITHOUT BORDERS /
VÉTÉRINAIRES SANS FRONTIÈRES**

FINANCIAL STATEMENTS

MARCH 31, 2026

**VETERINARIANS WITHOUT BORDERS /
VÉTÉRINAIRES SANS FRONTIÈRES**

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INDEPENDENT AUDITOR'S REPORT

To the Members of
Veterinarians Without Borders / Vétérinaires sans frontières

Opinion

We have audited the financial statements of Veterinarians Without Borders / Vétérinaires sans frontières (the Organization), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

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 **MOORE**
Un membre indépendant de
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An independent member
of Moore North America, Inc.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Ontario
September 18, 2026

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31, 2026

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	2026	2025
REVENUES		
Program (Note 3)	\$ 5,321,587	\$ 5,783,932
In-kind donations	780,316	856,261
Donations and fundraising	711,117	482,302
Management fees (Note 13)	125,304	288,354
	6,938,324	7,410,849
EXPENSES		
Program expenses (Note 4)	4,845,371	5,345,424
In-kind expenses (volunteer time and other)	780,316	856,261
Fundraising expenses	452,284	382,701
Management and general		
Salaries and benefits	584,868	772,483
Office expenses	77,756	48,459
Professional fees and consulting	77,651	73,757
Occupancy costs	18,227	18,302
Software and equipment	16,171	32,400
	6,852,644	7,529,787
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$ 85,680	\$ (118,938)

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED MARCH 31, 2026

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	Unrestricted	Emergency Response Fund	2026 Total	2025 Total
BALANCE, BEGINNING OF YEAR	\$ 257,682	\$ 50,000	\$ 307,682	426,620
Excess (deficiency) of revenues over expenses	85,680	-	85,680	(118,938)
BALANCE, END OF YEAR	\$ 343,362	\$ 50,000	\$ 393,362	307,682

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

STATEMENT OF FINANCIAL POSITION

MARCH 31, 2026

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	2026	2025
ASSETS		
CURRENT ASSETS		
Cash	\$ 2,351,068	\$ 1,838,716
Accounts receivable (Note 5)	18,983	24,107
Projects advances	22,849	196,931
Current portion of loan receivable from Veterinarians Without Borders USA (Note 7)	64,286	-
Prepaid expenses	45,300	50,876
	2,502,486	2,110,630
CAPITAL ASSETS (Note 6)	14,649	21,036
LOAN RECEIVABLE FROM VETERINARIANS WITHOUT BORDERS USA (Note 7)	192,858	265,733
	207,507	286,769
	\$ 2,709,993	\$ 2,397,399
LIABILITIES		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	\$ 99,309	\$ 164,479
Projects expenses payable	324,877	146,054
Deferred grants and contributions (Note 9)	1,878,249	1,760,374
Deferred grants and contributions related to capital assets (Note 10)	14,196	18,810
	2,316,631	2,089,717
NET ASSETS		
Unrestricted	343,362	257,682
Internal Restriction (Note 11)		
Emergency Response Fund	50,000	50,000
	393,362	307,682
	\$ 2,709,993	\$ 2,397,399

ON BEHALF OF THE BOARD

Dr. Jennifer Ogeer, Director

B. Delchanty, Director

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2026

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	2026	2025
OPERATING ACTIVITIES		
Excess (deficiency) of revenues over expenses	\$ 85,680	\$ (118,938)
Adjustments for:		
Amortization of capital assets	6,387	5,959
Amortization of deferred grants and contributions related to capital assets	(4,614)	(2,484)
	87,453	(115,463)
Net change in non-cash items related to operating activities:		
Accounts receivable	5,124	303,573
Projects advances	174,082	(8,621)
Prepaid expenses	5,576	(46,752)
Accounts payable and accrued liabilities	(65,170)	(29,533)
Projects expenses payable	178,823	(324,650)
Deferred grants and contributions	117,875	(1,157,462)
	416,310	(1,263,445)
	503,763	(1,378,908)
INVESTING ACTIVITIES		
Acquisition of capital assets	-	(23,713)
Net change in loan receivable from Veterinarians Without Borders USA	8,589	(83,001)
	8,589	(106,714)
FINANCING ACTIVITY		
Proceed from grants and contributions related to capital assets	-	21,294
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	512,352	(1,464,328)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	1,838,716	3,303,044
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 2,351,068	\$ 1,838,716

Cash and cash equivalents consist of cash.

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2026

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1. STATUTE AND NATURE OF OPERATIONS

The purpose of Veterinarians Without Borders / Vétérinaires sans frontières (the Organization) is to work for, and with, communities in need to foster the health of animals, people, and the environments that sustain us. The Organization works with governments, educational institutions, non-governmental organizations, local communities, farmers' groups, and international agencies, to tackle root-cause issues affecting public health, animal health, and ecosystem health in developing communities around the world.

The Organization is incorporated without share capital under the Canada Not-for-profit Corporations Act. The Organization is a registered charity under the Income Tax Act and, as such, is exempt from income taxes.

2. SIGNIFICANT ACCOUNTING POLICIES

The Organization applies the Canadian accounting standards for not-for-profit organizations.

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the amounts recognized as revenues and expenses for the periods covered. Actual results may differ from these estimates.

Revenue recognition

The Organization follows the deferral method of accounting for grants and contributions. Under this method, grants and contributions restricted for future period expenses are deferred and are recognized as revenue in the year in which the related expenses are incurred and when the amount can be reasonably estimated and the collection is reasonably assured.

Unrestricted donations are recognized as revenue when received or receivable, provided that the amount to be received can be reasonably estimated and collection is reasonably assured.

Management fees are recognized when earned.

Contribution receivable

A contribution receivable is recognized as an asset when the amount to be received can be reasonably estimated and ultimate collection is reasonably assured.

Contributed services

Contributed materials and services which are used in the normal course of operations and would otherwise have been purchased are recorded at their fair value at the date of the contribution if fair value can be reasonably estimated.

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2026

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2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Cash and cash equivalents

The Organization's policy is to present bank balances, including bank indebtedness with balances that can fluctuate from being positive to overdrawn, under cash and cash equivalents.

Capital assets

Capital assets are accounted for at cost. Amortization is calculated on their respective estimated useful life using the straight-line method over the following periods:

Computer equipment	2 years
Equipment	5 years

Write-down of capital assets

When a capital asset no longer contributes to the Organization's ability to provide services, its carrying amount is written down to residual value, if any. The excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations.

Financial instruments

Initial measurement

The Organization initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Organization is in the capacity of management, are initially measured at cost.

Subsequent measurement

The Organization subsequently measures all its financial assets and liabilities at cost or amortized cost.

Financial assets measured at amortized cost include cash, accounts receivable and projects advances.

The loan receivable from Veterinarians Without Borders USA is recognized at cost.

Impairment

For financial assets measured at cost or amortized cost, the Organization determines whether there are indications of possible impairment. When there are, and the Organization determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in operations. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in operations.

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2026

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2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Translation of foreign currency transactions and items

The Organization uses the temporal method to translate its foreign currency transactions.

Monetary assets and liabilities are translated at the exchange rate in effect at the statement of financial position date. Other assets and liabilities are translated at the exchange rate in effect at the transaction date. Revenues and expenses are translated at the average rate for the year. Exchange gains and losses are included in the statement of operations.

3. PROGRAM REVENUES

	2026	2025
Government grants	\$ 2,767,516	\$ 2,840,302
Corporate, foundation and other grants	2,341,112	2,605,129
Donations	164,211	291,112
Amortization of deferred grants and contributions related to capital assets	4,614	2,484
Other	44,134	44,905
	\$ 5,321,587	\$ 5,783,932

4. PROGRAM EXPENSES

	2026	2025
Salaries and benefits	\$ 2,077,509	\$ 2,421,101
Travel costs	707,704	781,607
Goods, materials and supplies	382,489	709,720
Grants and bursaries	331,485	63,380
Training	278,169	138,636
Professional fees and consulting	233,502	311,413
Volunteer expenses	223,689	225,825
Direct administrative costs	166,428	228,463
Other project costs	444,396	465,279
	\$ 4,845,371	\$ 5,345,424

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2026

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5. ACCOUNTS RECEIVABLE

	2026		2025	
Trade accounts	\$	5,497	\$	7,996
HST receivable		13,486		16,111
	\$	18,983	\$	24,107

6. CAPITAL ASSETS

	2026			2025	
	Cost	Accumulated amortization	Net book value	Net book value	
Computer equipment	\$ 2,419	\$ 1,966	\$ 453	\$ 2,226	
Equipment	21,294	7,098	14,196	18,810	
	\$ 23,713	\$ 9,064	\$ 14,649	\$ 21,036	

7. LOAN RECEIVABLE FROM VETERINARIANS WITHOUT BORDERS USA

The loan receivable from Veterinarians Without Borders USA, a related party, bears no interest and shall not exceed \$280,000 in U.S. dollars. The total outstanding loan as of March 31, 2026 will be receivable as such: one quarter shall be received during the 2026-2027 fiscal year, one quarter shall be received during the 2027-2028 fiscal year, one quarter shall be received during the 2028-2029 fiscal year and one quarter shall be received during the 2029-2030 fiscal year.

8. BANK LOAN

The Organization has an authorized credit line facility of \$50,000, bearing interest at prime lending rate plus 2.5%. The bank loan is secured by a general security agreement over all assets of the Organization. As at March 31, 2026, the bank loan was unused.

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

NOTES TO THE FINANCIAL STATEMENTS

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9. DEFERRED GRANTS AND CONTRIBUTIONS

	2026							2025
	VETS	COHERS	Northern programs	Ukraine	Other	Total	Total	
Balance, beginning of year	\$ 496,954	\$ 131,312	\$ 778,867	\$ 17,812	\$ 335,429	\$ 1,760,374	\$ 2,917,836	
Government grants received during the year	1,011,873	1,740,152	15,801	-	-	2,767,826	2,143,352	
Government grants recognized during the year	(1,110,528)	(1,656,988)	(15,801)	-	-	(2,783,317)	(2,839,990)	
Corporate, foundation and other grants received during the year	-	-	977,022	1,132,031	500,831	2,609,884	2,339,384	
Corporate, foundation and other grants recognized during the year	-	-	(882,603)	(1,084,815)	(509,100)	(2,476,518)	(2,800,208)	
Balance, end of year	\$ 398,299	\$ 214,476	\$ 873,286	\$ 65,028	\$ 327,160	\$ 1,878,249	\$ 1,760,374	

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2026

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10. DEFERRED GRANTS AND CONTRIBUTIONS RELATED TO CAPITAL ASSETS

Deferred grants and contributions related to capital assets include the non-amortized portion of the contributions used for the purchase of equipment. The change in the balance during the current year are as follows:

	2026	2025
Balance, beginning of year	\$ 18,810	\$ -
Plus: Amount granted during the year	-	21,294
Less: Amount recognized as revenue in the year	(4,614)	(2,484)
Balance, end of year	\$ 14,196	\$ 18,810

11. INTERNAL RESTRICTION

Emergency Response Fund

The Emergency Response Fund was created with the purpose of responding to disasters that have impacted or are anticipated to impact animal and/or human health and/or human livelihoods. The Organization may not use these funds without the prior consent of the Board of Directors.

12. FINANCIAL INSTRUMENTS

Credit risk

Credit risk is the risk that one party to a financial asset will cause a financial loss for the Organization by failing to discharge an obligation. The Organization's credit risk is mainly related to accounts receivable.

The Organization provides credit to various third parties in the normal course of its operations. It carries out, on a continuing basis, credit checks on its clients and maintains provisions for contingent credit losses which, once they materialize, are consistent with management's forecasts. There is no existing account receivable that represents a substantial risk for the Organization.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

As at March 31, 2026, assets include cash of \$392,982 (2025: \$408,705) and loan receivable of \$184,764 (2025: \$184,764) in U.S. dollars. Liabilities include accounts payable and accrued liabilities of \$16,142 (2025: \$19,292) in U.S. dollars which have been converted into Canadian dollars.

VETERINARIANS WITHOUT BORDERS / VÉTÉRINAIRES SANS FRONTIÈRES

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2026

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13. RELATED PARTY TRANSACTIONS

The Organization and Veterinarians Without Borders USA are related by having common members of the Board of Directors.

The following table summarizes the Organization's related party transactions for the year:

	2026	2025
Veterinarians Without Borders USA		
Management fees income	\$ 125,304	\$ 288,354
Management fees expenses presented under Fundraising expenses	\$ 156,799	\$ -

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

14. CONTINGENCIES

Other indemnification agreements

In the normal course of operations, the Organization signs agreements whereby funds are provided for the execution of projects which are subject to restrictions as to the use of the funds. The sponsors of these projects can execute an audit of the financial records of the Organization to ensure compliance with the project requirements. In the event that amounts to be reimbursed to the sponsor of a project are identified, the necessary adjustments will be recognized in the year they are identified.

15. COMPARATIVE FIGURES

Certain figures for 2025 have been reclassified to conform to the presentation adopted in 2026.